UNITED STATES DISTRICT COURT SOUTHERN DISTRICT OF FLORIDA

CASE NO. 04-60573-CIV-MORENO/SIMONTON

SECURITIES AND EXCHANGE COMMISSION,

Plaintiff,

٧.

MUTUAL BENEFITS CORP., JOEL STEINGER a/k/a JOEL STEINER, LESLIE STEINGER a/k/a LESLIE STEINER, PETER LOMBARDI, And STEVEN K. STEINER,

Defendants,

VIATICAL BENEFACTORS, LLC, VIATICAL SERVICES, INC., KENSINGTON MANAGEMENT, INC. RAINY CONSULTING CORP., TWIN GROVES INVESTMENTS, INC., P.J.L. CONSULTING, INC., CAMDEN CONSULTING, INC. and SKS CONSULTING, INC.

| Relief | Defendants. |
|--------|-------------|
| Vellel | Defendants. |

EIGHTH REPORT OF THE RECEIVER (Sworn Declaration)

Roberto Martínez, court-appointed receiver (the "Receiver") of Mutual Benefits Corp. ("MBC"), Viatical Benefactors, LLC ("VBLLC"), Viatical Services, Inc. ("VSI"), and Anthony Livoti, Jr., P.A. and Anthony Livoti, Jr., solely in their

capacity as trustee, all of which collectively are referred to as the "Receivership Entities," hereby submits the Eighth Report of the Receiver (Sworn Declaration).

This report endeavors to provide the Court with the information requested in the Order Setting Evidentiary Hearing Regarding Financial Information ("Court's Order"). The information set forth herein, unless otherwise indicated, was provided to the Receiver by his staff at MBC and VSI, and by the professionals working on the receivership, derived from the data in the books and records of the Receivership Entities.

The information is provided to correspond to the items set forth in the Court's Order.

1. As of the hearing, the amount of funds remaining for Receivership operations.

See Tab 1

2. Monthly expenses for receivership operations

See Tab 2

3. Amount of money owed to the Receiver and professionals for Receivership operations.

See Tab 3

4. Amount of money in each of the premium escrow Accounts.

See Tab 4

5. The rate of consumption of the premium accounts and the expected date of exhaustion.

See Tab 5

6. The financial feasibility of using interest from the premium escrow accounts to pay for Receivership operations.

See Tab 6

7. The total number of policies for which the Receiver is no longer responsible for paying premiums, i.e., the number of policies for which the Receiver is paying premiums past life expectancy.

See Tab 7

8. The amount of money that would remain in the premium escrow account if premiums were paid through life expectancy on all policies.

See Tab 8

9. The market for the various types of policies and the expected proceeds from liquidation of the policies.

See Tab 9

10. The estimated costs of liquidating policies proposed by the Receiver.

See Tab 10

11. The estimated costs of administering a plan providing all investors with the choice of whether to liquidate the policy, take over the payment of premiums, or allow the policy to lapse.

See Tab 11

I declare under penalty of perjury that the foregoing is true and correct.

oberto Martínez

Redeiver

September 2, 2005

Miami-Dade County, Florida,

CERTIFICATE OF SERVICE

WE HEREBY CERTIFY that a true and correct copy of the foregoing was sent via electronic mail as set forth on the attached Receiver's Service List, on this 1st day of September 2005.

Curtis B. Miner

SERVICE LIST OF RECEIVER
Case No.: 04-60573 CIV-Moreno

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Funds Remaining for Receivership Operations As of August 31, 2005

| Account | Balance | |
|--|----------------|----------------|
| Mutual Benefits Corporation | | |
| Bank of America Operating Account | \$183,433.04 | |
| Bank of America Money Market Accou ount | 161,240.34 | |
| Scheduled Reimbursement for Retainer Recoveries | 119,419.02 | |
| Scheduled Reimbursement for Premiums Paid from Operating Account | 92,722.78 | |
| Due to VSI | (90,810.54) | |
| Total MBC Availability | \$466,004.64 | |
| | | |
| Viatical Services Inc. | | |
| Citibank Operating Account | \$62,324.00 | |
| Citibank Money Market Account | 1,298,956.80 | |
| Due from MBC | 90,810.54 | |
| Total VSI Availability | \$1,452,091.34 | |
| | | |
| <u>Viatical Benefactors LLC</u> | | |
| SunTrust Operating Account | \$151,450.78 | |
| SunTrust Money Market Account | 4,066.10 | |
| Total VBLLC Availability | \$155,516.88 | |
| | | |
| Total Funds | <u>.</u> | \$2,073,612.86 |

Mutual Benefits Corporation Monthly Expense Budget For the Period of August - December 2005

| Account | Amount |
|-------------------------|----------|
| Payroll & Payroll Taxes | \$45,000 |
| Rent | 7,000 |
| Group Insurance | 6,200 |
| Security | 5,000 |
| Postage & Delivery | 4,000 |
| Commercial Insurance | 3,000 |
| Equipment Rental | 2,500 |
| Information Technology | 3,500 |
| Licenses & Fees | 2,000 |
| Miscellaneous | 2,000 |
| Office Expense | 2,000 |
| Telephone | 2,000 |
| Worker's Compensation | 1,000 |
| Utilities | 1,000 |
| Medical Records | 1,000 |
| Copy Expense | 1,000 |
| Other | 7,000 |
| | \$95,200 |

Viatical Services, Inc. Monthly Expense Budget For the Period of August - December 2005

| Account | Amount |
|-------------------------|----------|
| Payroll & Payroll Taxes | \$51,300 |
| Rent | 7,000 |
| Group Insurance | 5,500 |
| Security | 5,000 |
| Commercial Insurance | 3,000 |
| Information Technology | 3,500 |
| Office Expense | 2,000 |
| Miscellaneous | 2,000 |
| Telephone | 2,000 |
| Workers Compensation | 1,000 |
| Equipment Rental | 1,000 |
| Utilities | 1,000 |
| Contract Labor | 1,000 |
| Postage & Delivery | 1,000 |
| Premium Tracking | 1,000 |
| Other | 7,000 |
| | \$94,300 |

Fees Awarded But Not Paid to the Receiver and Other Professionals

| <u>Professional Firm</u> | Approved Applications Thru | Application <u>Period</u> | Amount Owed |
|--------------------------------|----------------------------|------------------------------|----------------|
| Colson Hicks Eidson | 5/31/2005 | 6/19/04 - 5/31/05 | \$1,016,001.35 |
| Kozyak Tropin & Throckmorton | 6/30/2005 | 6/19/04 - 6/30/05 | 411,383.00 |
| Berkowitz Dick Pollack & Brant | 5/31/2005 | 10/1/04 - 5/31/05 | 446,830.10 |
| Allen Norton Blue | 9/30/2004 | 6/19/04 - 9/30/04 | 2,024.89 |
| Garden City Group | 1/31/2005 | 6/19/04 - 1/31/05 | 120,058.49 |
| Integrity Plus | 2/4/2005 | 10/1/04 - 2/4/05 | 55,557.73 |
| Rachlin Cohen | 9/30/2004 | 6/26/04 - 9/30/04 | 7,762.50 |
| | | | \$2,059,618.06 |

Premium Escrow Account Balances As of August 31, 2005

| | <u>Principal</u> | <u>Interest</u> | <u>Total</u> |
|--|------------------|-----------------------------|-----------------|
| Union Planters Bank - MBC Premium Escrow Account | \$50,271,885.83 | \$2,201,345.69 ¹ | \$52,473,231.52 |
| Union Planters Bank - VBLLC Premium Escrow Account | 9,618,951.19 | 454,310.49 ¹ | 10,073,261.68 |
| | \$59,890,837.02 | \$2,655,656.18 | \$62,546,493.20 |

¹ Interest income for 2004 and 2005 (to date) totaling \$2,257,771.53 was derived from UPB statements. Interest income for 2003, totaling \$397,884.65, was obtained from internal MBC documents and has not been confirmed by UPB. UPB is working to confirm this figure.

Estimated Rate of Consumption of the Premium Accounts and Expected Date of Exhaustion

| | Beginning | Accrued | Premiums | Ending |
|-------------|----------------|-----------------|-------------|----------------|
| <u>Date</u> | <u>Balance</u> | <u>Interest</u> | <u>Paid</u> | <u>Balance</u> |
| Sept '05 | \$62,546,493 | \$2,655,656 | \$5,466,845 | \$54,423,992 |
| Oct '05 | 54,423,992 | 0 | 4,917,065 | 49,506,927 |
| Nov '05 | 49,506,927 | 0 | 1,762,477 | 47,744,450 |
| Dec '05 | 47,744,450 | 0 | 3,532,031 | 44,212,419 |
| Jan '06 | 44,212,419 | 0 | 1,788,330 | 42,424,089 |
| Feb '06 | 42,424,089 | 0 | 1,863,270 | 40,560,819 |
| Mar '06 | 40,560,819 | 0 | 1,206,983 | 39,353,836 |
| Apr '06 | 39,353,836 | 0 | 2,074,050 | 37,279,786 |
| May '06 | 37,279,786 | 0 | 2,914,598 | 34,365,188 |
| June '06 | 34,365,188 | 0 | 1,791,549 | 32,573,639 |
| July '06 | 32,573,639 | 0 | 1,419,267 | 31,154,372 |
| Aug '06 | 31,154,372 | 0 | 4,151,914 | 27,002,458 |
| Sept '06 | 27,002,458 | 0 | 2,740,698 | 24,261,760 |
| Oct '06 | 24,261,760 | 0 | 2,740,698 | 21,521,062 |
| Nov '06 | 21,521,062 | 0 | 2,740,698 | 18,780,364 |
| Dec '06 | 18,780,364 | 0 | 2,740,698 | 16,039,666 |
| Jan '07 | 16,039,666 | 0 | 2,740,698 | 13,298,968 |
| Feb '07 | 13,298,968 | 0 | 2,740,698 | 10,558,270 |
| Mar '07 | 10,558,270 | 0 | 2,740,698 | 7,817,572 |
| Apr '07 | 7,817,572 | 0 | 2,740,698 | 5,076,874 |
| May '07 | 5,076,874 | 0 | 2,740,698 | 2,336,176 |
| June '07 | 2,336,176 | 0 | 2,336,176 | 0 |

\$59,890,837

<u>Assumptions</u>

- 1. Accrued interest from the inception of the UPB premium accounts will be transferred to the operating account.
- 2. All future interest income will be transferred to the operating account.
- 3. The premium payments for the next twelve months are based on current projections.
- 4. Premium payments beyond the next twelve months are estimated at the average rate of the prior twelve months.
- 5. Premiums will continue to be paid on all policies including those beyond life expectancy.
- The premium payments reflected do not take into account reductions caused by policy maturities or additions caused by either premium increases or the depletion of of cash value balances.
- 7. The Sept. '05 beginning balalance includes \$2,655,656 of accrued interest.
- 8. Interest income relating to 2003 has been obtained from internal MBC records and has not been confirmed by UPB.
- 9. The account balances include funds maintained in the premium checking accounts typically enough to satisfy the current month's premiums.

Interest from the Premium Escrow Accounts For the Period of September 1, 2005 - June 30, 2007

| | Beginning | Accrued | Premiums | Ending | | Interest | Interest |
|-------------|----------------|-------------|-------------|----------------|-----------------|-------------|---------------|
| <u>Date</u> | <u>Balance</u> | Interest | <u>Paid</u> | <u>Balance</u> | <u>Midpoint</u> | <u>Rate</u> | <u>Income</u> |
| Sept '05 | \$62,546,493 | \$2,655,656 | \$5,466,845 | \$54,423,992 | \$58,485,243 | 2.35% | \$114,534 |
| Oct '05 | 54,423,992 | 0 | 4,917,065 | 49,506,927 | 51,965,460 | 2.35% | 101,766 |
| Nov '05 | 49,506,927 | 0 | 1,762,477 | 47,744,450 | 48,625,689 | 2.35% | 95,225 |
| Dec '05 | 47,744,450 | 0 | 3,532,031 | 44,212,419 | 45,978,435 | 2.35% | 90,041 |
| Jan '06 | 44,212,419 | 0 | 1,788,330 | 42,424,089 | 43,318,254 | 2.35% | 84,832 |
| Feb '06 | 42,424,089 | 0 | 1,863,270 | 40,560,819 | 41,492,454 | 2.35% | 81,256 |
| Mar '06 | 40,560,819 | 0 | 1,206,983 | 39,353,836 | 39,957,328 | 2.35% | 78,250 |
| Apr '06 | 39,353,836 | 0 | 2,074,050 | 37,279,786 | 38,316,811 | 2.35% | 75,037 |
| May '06 | 37,279,786 | 0 | 2,914,598 | 34,365,188 | 35,822,487 | 2.35% | 70,152 |
| June '06 | 34,365,188 | 0 | 1,791,549 | 32,573,639 | 33,469,414 | 2.35% | 65,544 |
| July '06 | 32,573,639 | . 0 | 1,419,267 | 31,154,372 | 31,864,006 | 2.35% | 62,400 |
| Aug '06 | 31,154,372 | 0 | 4,151,914 | 27,002,458 | 29,078,415 | 2.35% | 56,945 |
| Sept '06 | 27,002,458 | 0 | 2,740,698 | 24,261,760 | 25,632,109 | 2.35% | 50,196 |
| Oct '06 | 24,261,760 | 0 | 2,740,698 | 21,521,062 | 22,891,411 | 2.35% | 44,829 |
| Nov '06 | 21,521,062 | 0 | 2,740,698 | 18,780,364 | 20,150,713 | 2.35% | 39,462 |
| Dec '06 | 18,780,364 | 0 | 2,740,698 | 16,039,666 | 17,410,015 | 2.35% | 34,095 |
| Jan '07 | 16,039,666 | 0 | 2,740,698 | 13,298,968 | 14,669,317 | 2.35% | 28,727 |
| Feb '07 | 13,298,968 | 0 | 2,740,698 | 10,558,270 | 11,928,619 | 2.35% | 23,360 |
| Mar '07 | 10,558,270 | 0 | 2,740,698 | 7,817,572 | 9,187,921 | 2.35% | 17,993 |
| Apr '07 | 7,817,572 | 0 | 2,740,698 | 5,076,874 | 6,447,223 | 2.35% | 12,626 |
| May '07 | 5,076,874 | 0 | 2,740,698 | 2,336,176 | 3,706,525 | 2.35% | 7,259 |
| June '07 | 2,336,176 | 0 | 2,336,176 | 0 | 1,168,088 | 2.35% | 2,288 |

\$59,890,837

\$1,236,817

Assumptions

- 1. The current interest rate will remain the prevailing rate.
- 2. The interest calculation is based on a balance that also includes funds maintained in the premium checking accounts typically enough to satisfy the current month's premiums.
- 3. The midpoint reflects the average maintained monthly balance within the accounts.
- 4. Accrued interest from the inception of the UPB premium accounts will be transferred to the operating account at the outset.
- 5. All future interest income will be transferred to the operating account as earned each month.
- The premium payments for the next twelve months are based on current projections.
- 7. Premium payments beyond the next twelve months are estimated at the average rate of the prior twelve months.
- 8. Premiums will continue to be paid on all policies including those beyond life expectancy.
- The premium payments reflected do not take into account reductions caused by
 policy maturities or additions caused by either premium increases or the depletion
 of cash value balances.
- 10. The Sept. '05 beginning balance includes \$2,655,656 of accrued interest.
- 11. Interest income relating to 2003 has been obtained from internal MBC records and has not been confirmed by UPB.
- 12. The account balances include funds maintained in the premium checking accounts typically enough to satisfy the current month's premiums.

| | (Curre | nt as of Aug. 31, 2005 | 5) | |
|--|--|---|-----------------------|--|
| ${ m To}$ | tal Nur | mber of Active Pol | icies | |
| Individual | senjemicous any ace | ELEGEBERMENH Zudre USCHE-Franze im emerorim reserver in | 6540 | AND AND AND AND MARKET OF THE RESERVE AND AND ASSESSED. |
| Group | | | 512 | |
| Total: | | | 7052 | |
| iotal Num | ber of | Policies Past Life | Expectancy | |
| Individual | NAMES OF THE PARTY | 《元素》等8元元元元章的50 (元本元本本元本》)元本本本元元元章的13元章(13元章)13元章(13元章) 1 | 6116 | <u> 1915) AN TATA YANGA KANDA K</u> |
| Group | | | 507 | |
| Total: | | | 6623 | |
| Total Number of P | remiun | | Pasi Life Expectant | V |
| Total Associal Promises for Policies Personal I | | Individual | Group | Total |
| Total Annual Premium for Policies Beyond LE Negative Balance | and w/ | \$10,520,061.78 | \$189,000.00 | \$10,709,061.78 |
| Number of Premium Paying Policies Beyond LE and w/ Negative Balance | | 4733 | 126 | 4859 |
| Total Annual Premium for Policies Beyond LE Positive Balance | | \$6,539,172.32 | \$11,000.00 | \$6,550,172.32 |
| Number of Premium Paying Policies Beyond LE and w/ Positive Balance | | 532 | 0 | 532 |
| resistation de la Total Numb | er of F | Policies with Nega | tive Balances | |
| | . of icies | Aggre | egate Negative Balanc | es |
| Individual 50 |)12 | (\$24,281,221.59) | | STATE OF THE PROPERTY OF THE P |
| Group 371 | | | (\$60,063.17) | |

reimbursement for premiums. Therefore, no money was ever deducted from the inital escrowed premium amount.

Note 2: These numbers only include policies for which premiums are currently being paid.

| MBC Owned Group Policies Note: All MBC owned policies are | 164 | (\$313,985.74) |
|---|--------------------|---|
| MBC Owned Individual Policies | 971 | (\$3,863,416.32) |
| Sub Category | No. of Policies | Aggregate Negative Balances from 2000 to present (the Date VSI began accounting for MBC premiums) |

Summary of Payments Through MBC-Projected Life Expectancies As of August 31, 2005

| Premium Account Balances | \$62,546,493 |
|---|--------------|
| Estimated Total Remaining Premium Payments on Policies Without Cash Value | 31,848,519 |
| Estimated Total Remaining Premium Payments on Policies with Cash Value (upon depletion) | 2,042,020 |
| Estimated Remaining Premium Account Funds After Payments Through Life Expectancies | \$28,655,954 |

¹ The premium account balances include accrued interest from the inception of the UPB accounts.

The Market for the Policies and Expected Proceeds from Liquidation of All Policies

Based upon conversations with other receivers and conservators involved in viatical cases, there appears to be a range paid for viaticated policies depending on several characteristics. Three recent cases are described below.

Case # 1 (Future First Financial Group, Inc.): \$34,900,000 paid out over 7 years. 14.3% of the face value.

- Portfolio of approximately 3000 policies;
- Face value of \$243,800,000;
- 85% of which were HIV policies;
- Most policies had exceeded projected life expectancies;
- No updated medical histories or life expectancies;
- Actuarial expert retained to provide financial analysis;
- Broker used; and,
- All policies were bundled and sold to one buyer.

(In order to calculate a percentage rate of the face value that reflects the present value of the future payments, the \$34,900,000 pay-out was discounted to present value using today's prime rate of 6.50% (listed in the New York Times) as the discount factor. There may be unknown factors, however, that impact the discount rate, such as the risks of actual receipt of the payments. Nonetheless, this discount rate may be as good a discount rate as any other.

Using the 6.50 discount rate and assuming seven equal installments paid at the beginning of the year, the present value of the \$34.9 million equals \$29,121,624.73. This translates into 11.94% of the face value, rather than the 14.3%.)

Case # 2 (Viatical Capital, Inc.): \$16,600,000 cash payment. 33.2% of the face value.

- Portfolio of 40 policies.
- Face Value of \$50,000,000.
- No HIV policies;
- Most policies had exceeded projected life expectancies;
- Updated medical histories and life expectancies;
- Actuarial expert retained to provide financial analysis;
- No broker used; and,
- All policies were bundled and sold to one buyer.

Case #3 (Unidentified): Not sold yet. One offer received for 10 % of the face value.

- Portfolio of 646 policies;
- Face Value of \$90,000,000;
- Few HIV policies;
- Almost all policies have exceeded projected life expectancies;
- No updated medical histories or life expectancies;
- No actuarial expert retained to provide financial analysis;
- No broker used; and,
- All policies to be bundled for potential sale to one buyer.

It is very difficult to estimate with precision the expected proceeds from the liquidation of all the policies. Among other matters, this receivership does not have the services of a professional actuarial or financial expert advising the Receiver. Nevertheless, applying the experience in case #'s 1 and 2 above (the only ones that actually consummated the sales of the portfolios) to the portfolio of policies administered by the Receiver, and assuming that all policies are sold, then the projected proceeds would be as follows:

HIV Policies:

11.94 % of Face Value (\$551,445,451.57) = \$65,842,586.92

Non-HIV Policies:

33.00 % of Face Value (\$976,704,726.10) = \$322,312,559.61

Total

\$388,155,146.53

Mutual Benefits Corporation Question 11: Rough Estimate of Costs Associated with the Administering Plan to Provide Investors With a Choice

Cost

Assumptions

Additional Considerations

Budget Item

| Total | 7. Insurance Company Correspondence | 6. Actuarial and Due Diligence Costs (Sale by the Receiver) | 5. Portfolio Bidding Packages (Sale by the Receiver) | 4.2 Employees | 4. In-house Costs (New) 4.1 Facilities | 2. Legal Fees 2.1 Abandon Policy to Owner 2.2 Notice Option 2.3 Sale By Receiver 3. Information Technology Systems | 1.2 Mailing to investors | Notifying Investors 1.1 Preparation of notices to investors, 29,505 revocable designations receive 4 notices. Irrevocable designations of 23,805 receive 2 notices. Assuming half of these opt to sell their policies, 11,903 will receive 2 additional notices. |
|---------------------------------|---|--|---|---|---|---|---|--|
| c. \$1,375,000 - \$1,475,000 | 80,000.00 | 200,000.00 | 50,000.00 | 460,800,00 | 24,000,00 | 20,000.00 100,000 - 150,000 100,000 - 150,000 60,000.00 | 115,555.96 | 164,726.96 |
| | Provides for the cost of legal review and mailing of forms to insurance companies to record the appropriate changes to the policy based on the disposition of the policy. | Assumes the costs will be paid by the receivership once for all interested purchasers. | Includes professional fees, office supplies, copy charges and temporary to assemble the bidding packages that will be provided to investors interested in bidding on the portfolio. | Anticipates 8 employees for 18 months to assist in the handling of responses and then the subsequent liquidation/sale process. | | Assumes the hiring of a programmer to modify existing systems or to develop a new system to track the responses/elections of investors. | Estimate provided by Garden City Group assumes \$0.37 for domestic mail and \$0.85 for international mail. Assumes mailing of 53,310 notices, 50% domestic and 50% international. | Estimate provided by Garden City based on 4 page customized notice to 53,310 designations. |
| | | | | Depending on the disposition process approved, there may be a need for additional employees to accommodate processing. It is expected that some of the current resources will be allocated to this project. | Depending on the disposition process approved, there may be a need for additional space and equipment to accommodate processing. It is expected that some of the current resources will be allocated to this project. | Depending on the disposition process approved, the receivership will need to identify the information that will need to be recorded and tracked related to the disposition of policies. Once that work is complete, the receivership must then evaluate the existing systems to determine if they can be used, modified or if new software is needed. Need to also consider off-the-shelf software packages or possible support by third party vendors. | Possible use of email, consolidation of notifications to counsels representing multiple parties. Consider the use of delivery service (Fedex) to international investors. | |

Autual Benefits Corporation Question 10: Rough Estimate of Costs Associated with Liquidating the Policies

| 7. Insurance Company Correspondence | 6, Actuarial and Due Diligence Costs (Sale by the Receiver) | 5. Portfolio Bidding Packages (Sale by the Receiver) | 4.2 Employees | 4. In-house Costs (New) 4.1 Facilities | 2. Legal Fees 2.1 Abandon Policy to Owner 2.2 Notice Option 2.3 Sale By Receiver 3. Information Technology Systems | 1.2 Mailing of notices. | Notifying Investors Preparation of notices to investors, 53,310 designations get 2 notices, 11,250 will get 2 additional notices assuming that 50% of irrevocables with multiple beneficiaries opt to sell. | Budget Item |
|---|--|---|---|---|---|---|--|---------------------------|
| 80,000.00 | 200,000.00 | 50,000.00 | 230,400.00 | 24,000.00 | 20,000,00 75,000 - 100,000 100,000 - 150,000 60,000,00 | 78,763.20 | 112,278.26 | Cost |
| Provides for the cost of legal review and mailing of forms to insurance companies to record the appropriate changes to the policy based on the disposition of the policy. | Assumes the costs will be paid by the receivership once for all interested purchasers. | Includes professional fees, office supplies, copy charges and temporary to assemble the bidding packages that will be provided to investors interested in bidding on the portfolio. | Anticipates 4 employees for 18 months to assist in the liquidation process. | | Assumes the hiring of a programmer to modify existing systems or to develop a new system to track the responses/elections of investors. | Estimate provided by Garden City Group assumes \$0.37 for domestic mail and \$0.85 for international mail. Assumes 50% domestic and 50% international | | Assumptions |
| | | | Depending on the disposition process approved, there may be a need for additional employees to accommodate processing. It is expected that some of the current resources will be allocated to this project. | Depending on the disposition process approved, there may be a need for additional space and equipment to accommodate processing. It is expected that some of the current resources will be allocated to this project. | Depending on the disposition process approved, the receivership will need to identify the information that will need to be recorded and tracked related to the disposition of policies. Once that work is complete, the receivership must then evaluate the existing systems to determine if they can be used, modified or if new software is needed. Need to also consider off-the-shelf software packages or possible support by third party vendors. | Possible use of email, consolidation of notifications to counsels representing multiple parties. Consider the use of delivery service (Fedex) to international investors. | | Additional Considerations |

Total

c. \$1,000,000 -\$1,100,000